

Emails:

ID	Date of email	Sender	Mck/FOMB Recipients	Other Recipients	Attachment Name	Summary
1	7/28/2017	Andres Mendez	Ojas Shah, Alexey Sosnovskiy	Victor D'Agata, Jorjge Rodriguez, Mauricio Sanchez, Dustin Mondell, Judith Almodovar Gonzalez, Fernando Batlle, John Kang, Kevin Lavin, Paul Crisalli, Thomas Green, Carol Rein, Roberto Lopez, Mohammad Yassin, Sebastian Torres Rodriguez	2017_7_29 - Bank Accounts Inventoryv1 - 6_30_16 - 6_30_17 - 7_26_17 FOMB	AAFAF send McKinsey excel document with bank account details for fiscal plan entities
2	8/9/2017	Mauricio Sanchez	Ojas Shah, Alexey Sosnovskiy	Victor Dagata, Andres Mendez, Brian Biggio, Taylor Jones	CU Data Template v6.pdf	Sharing CU cash balances
3	10/14/2017	Brian Biggio	Ojas Shah, Elliot Neal	Andres Mendez, Roberto Lopez, Jesse York, Taylor Jones, Timothy Ahlberg, Aurelio Garcia-Miro, Timothy Stalkamp	Comprehensive Cash Summary_(10-13-17)_v4.pdf	First iteration of bank account inventory analysis pages shared with FOMB advisors
4	10/23/2017	Andres Mendez	Julien Truchon-Poliard, Ojas Shah, Justin Reed	Blanca Fernandez, Roberto Lopez, Marta Alvarez, Brian Biggio, Jesse York		Summary of communications reported to Director Jaresko on October 20th, 2017
5	10/23/2017	Julien Truchon-Poliard	Zarif Jamil, Justin Reed, Elliot Neal	Raphael Di Napoli, Timothy Ahlberg, Brian Biggio		McKinsey asks for clarification on TSA entities
6	10/26/2017	Brian Biggio	Elliot Neal, Justin Reed, Zarif Jamil, Luis Olazabal, Julien Truchon-Poliard, Ojas Shah	Andres Mendez, Roberto Lopez, Jesse York, Brett Howard	Comprehensive Cash Summary_(10-26-17).pdf	Sharing latest iteration of bank account inventory pages
7	10/26/2017	Julien Truchon-Poliard		Brian Biggio		McKinsey thanks Conway for sending update
8	10/26/2017	Brian Biggio	Elliot Neal, Justin Reed, Zarif Jamil, Julien Truchon-Poliard, Ojas Shah	Andres Mendez, Jesse York, Brett Howard, Gerry Portela, Pedro Soto, Nicole Hernandez, Roberto Lopez	2017_10_26 - Bank Accounts Inventory v1.xlsx	Conway sends Mckinsey excel version of bank account inventory analysis for the first time
9	10/27/2017	Julien Truchon-Poliard	Elliot Neal, Justin Reed, Zarif Jamil, Ojas Shah	Andres Mendez, Jesse York, Brett Howard, Gerry Portela, Pedro Soto, Nicole Hernandez, Roberto Lopez, Brian Biggio		McKinsey asks for confirmation of scheduled meeting on 10/30
10	10/27/2017	Andres Mendez	Elliot Neal, Justin Reed, Zarif Jamil, Ojas Shah, Julien Truchon-Poliard	Jesse York, Brett Howard, Gerry Portela, Pedro Soto, Nicole Hernandez, Roberto Lopez, Brian Biggio		AAFAF asks if scheduled meeting can be moved to Tuesday or Wednesday in light of the the 10/31 FOMB public meeting
11	10/27/2017	Julien Truchon-Poliard	Elliot Neal, Justin Reed, Zarif Jamil, Ojas Shah	Andres Mendez, Jesse York, Brett Howard, Gerry Portela, Pedro Soto, Nicole Hernandez, Roberto Lopez, Brian Biggio		McKinsey agrees to reschedule 10/30 meeting to 11/1
12	10/27/2017	Elliot Neal	Julien Truchon-Poliard, Ojas Shah, Miguel Tulla, Justin Reed	Brian Biggio, Brett Howard, Jesse York		
13	11/2/2017	Julien Truchon-Poliard	Elliot Neal, Ojas Shah	Harry Bramson, Brett Howard, Brian Biggio		McKinsey requests editable copy of legal communications used to request bank account information from the General Court of Justice and the Legislative Assembly
14	11/2/2017	Brian Biggio	Elliot Neal, Ojas Shah, Julien Truchon-Poliard	Harry Bramson, Brett Howard, Brian Biggio, Roberto Lopez		Conway requests Roberto Lopez to be copied on future emails regarding correspondence with the Legislative Assembly and General Court of Justice
15	11/2/2017	Julien Truchon-Poliard		Roberto Lopez, Brian Biggio		McKinsey follows up on request for editable copy of legal communications used to request bank account information from the General Court of Justice and the Legislative Assembly
16	11/2/2017	Roberto Lopez	Julien Truchon-Poliard	Brian Biggio	Autorizacion.docx	AAFAF sends McKinsey formal request to Legislative Assembly and General Court of Justice for bank account details
17	11/2/2017	Julien Truchon-Poliard		Roberto Lopez, Brian Biggio		McKinsey asks for contact information at General Court of Justice and Legislative Assembly.
18	11/2/2017	Julien Truchon-Poliard		Roberto Lopez, Brian Biggio		McKinsey asks for a quick call to discuss the document AAFAF sent on November 2nd
19	11/2/2017	Roberto Lopez		Brian Biggio		AAFAF responds to McKinsey's questions
20	11/9/2017	Julien Truchon-Poliard	Elliot Neal, Justin Reed, Zarif Jamil, Luis Olazabal	Brian Biggio		McKinsey asks for clarification on timing of next meeting
21	11/9/2017	Julien Truchon-Poliard	Elliot Neal, Justin Reed, Zarif Jamil, Luis Olazabal	Brian Biggio		McKinsey asks for a November 10th meeting and asks for updated documents
22	11/13/2017	Zarif Jamil	Elliot Neal, Ojas Shah, Justin Collins, Luis Olazabal	Roberto Lopez, Jesse York, Eric Armenteros, Brian Biggio		McKinsey asks for updated version of pages discussed during November 13th meeting. McKinsey also requests underlying excel document
23	11/13/2017	Brian Biggio	Zarif Jamil, Luis Olazabal, Elliot Neal, Ojas Shah, Justin Collins, Julien Truchon-Poliard	Eric Armenteros, Jesse York, Roberto Lopez	Comprehensive Cash Summary_(11-9-17).pdf	CM provides McKinsey Comprehensive Cash Summary Report (11/9)
24	11/14/2017	Brian Biggio	Elliot Neal, Ojas Shah, Justin Collins, Luis Olazabal, Zarif Jamil	Roberto Lopez, Jesse York, Eric Armenteros	Comprehensive Cash Summary_(11-13-17).pdf; 2017_11_13 - Bank Accounts Inventory.xlsx	Conway sends McKinsey documents that were requested on November 13th.
25	11/14/2017	Zarif Jamil		Brian Biggio		McKinsey thanks Conway for sending update
26	11/17/2017	Brian Biggio	Justin Collins, Zarif Jamil	Jesse York, Taylor Jones, Timothy Ahlberg		Provided responses to McKinsey request for clarification on CU liquidity analysis
27	11/17/2017	Justin Collins	Zarif Jamil	Brian Biggio		McKinsey asks for clarification on CU liquidity analysis
28	11/27/2017	Justin Collins	Elliot Neal	Eric Armenteros		McKinsey asks for an update on the bank account inventory analysis
29	11/27/2017	Eric Armenteros	Justin Collins, Elliot Neal	Brian Biggio		CM response to McKinsey inquiry regarding cash balance inventory (WIP)
30	11/27/2017	Justin Collins	Elliot Neal	Eric Armenteros, Brian Biggio		McKinsey requests 10/31 cash balances from CM.
31	11/28/2017	Eric Armenteros	Justin Collins, Elliot Neal	Brian Biggio		McKinsey asks for an update on the bank account inventory analysis
32	11/28/2017	Justin Collins		Eric Armenteros		McKinsey follows up on its request for an update on excess cash at 8 agencies that GPR and FOMB agreed to focus on
33	11/28/2017	Eric Armenteros	Justin Collins, Elliot Neal	Brian Biggio		Conway sends updated document with 10/31 balances
34	11/28/2017	Justin Collins	Elliot Neal	Brian Biggio		McKinsey asks for an update on excess cash at 8 agencies that GPR and FOMB agreed to focus on
35	11/28/2017	Eric Armenteros	Justin Collins			Conway informs McKinsey that the GPR and its advisors are reviewing the 8 agencies that were agreed to focus on
36	11/28/2017	Justin Collins		Eric Armenteros		McKinsey asks for a timeline

37	11/29/2017	Justin Collins	Elliot Neal	Eric Armenteros		McKinsey asks for Conway Mackenzie availability for a meeting to discuss the document shared on November 28th
38	11/29/2017	Eric Armenteros	Justin Collins, Zarif Jamil			Conway suggests November 30th for a meeting date
39	11/29/2017	Justin Collins	Zarif Jamil	Eric Armenteros		McKinsey asks for a meeting to review document shared on November 28th
40	12/6/2017	Justin Collins	Luis Olazabal	Eric Armenteros		McKinsey asks when they can see the updated document with 11/30 balances
41	12/6/2017	Eric Armenteros	Luis Olazabal, Justin Collins			Conway confirms receipt of 11/30 balances; promises to share updated document shortly
42	12/7/2017	Justin Collins	Luis Olazabal	Eric Armenteros		McKinsey thanks Conway for the update sent on December 6th
43	12/11/2017	Justin Collins	Luis Olazabal, Elliot Neal			McKinsey requests updated bank account inventory analysis
44	12/11/2017	Eric Armenteros	Justin Collins, Luis Olazabal, Elliot Neal		2017_11_30 - Bank Account Inventory v1.xlsx	Conway shares latest draft of bank account inventory analysis
45	12/11/2017	Eric Armenteros	Justin Collins, Luis Olazabal, Elliot Neal			CM informs McKinsey that updated cash balances inventory will be sent on 12/11.
46	12/12/2017	Justin Collins	Luis Olazabal, Elliot Neal	Eric Armenteros		McKinsey asks questions about bank account inventory analysis document shared on December 11th
47	12/12/2017	Justin Collins	Miguel Tulla, Elliot Neal, Ojas Shah, Sarah Brody, Aaron Bielenberg, Luis Olazabal, Sebastian Rechard	Andres Mendez, Brian Biggio, Jesse York, Paul Crisalli Jr., Matthew Mintzer, Timothy Ahlberg, Taylor Jones, Eric Armenteros, Aurelio Garcia-Miro, Mauricio Sanchez		PREPA/PRASA status inquiry. TSA Cash Reserve Requirement
48	12/12/2017	Miguel Tulla	Elliot Neal, Luis Olazabal, Sebastian Rechard, Justin Collins	Andres Mendez, Brian Biggio, Jesse York, Taylor Jones, Timothy, Mauricio Sanchez, Aurelio Garcia-Miro	FY18 Liquidity Plan update slides	Inquiry into supporting Justification for minimum cash thresholds at CW, PREPA, and PRASA
49	12/13/2017	Eric Armenteros	Justin Collins, Luis Olazabal, Elliot Neal		2017_11_30 - Bank Account Inventory v2.xlsx	Conway sends an update on bank account inventory analysis with a correction of Component Unit balances
50	12/13/2017	Justin Collins	Elliot Neal, Luis Olazabal, Ojas Shah, Miguel Tulla	Andres Mendez, Jesse York, Brian Biggio, Eric Armenteros, Roberto Lopez		McKinsey asks for clarification on timing/availability of next meeting regarding cash balance inventory. Response to second iteration of weekly cash balance meeting.
51	12/13/2017	Andres Mendez	Elliot Neal, Luis Olazabal, Ojas Shah, Miguel Tulla, Justin Collins	Jesse York, Brian Biggio, Eric Armenteros, Roberto Lopez		AAFAF asks McKinsey on timing/availability in regards to upcoming meeting to discuss cash balance inventory
52	12/13/2017	Jesse York	Elliot Neal, Luis Olazabal, Ojas Shah, Miguel Tulla, Justin Collins	Jesse York, Brian Biggio, Eric Armenteros, Roberto Lopez		CM informs group as to their availability for discussion regarding cash balance inventory
53	12/13/2017	Justin Collins	Luis Olazabal, Elliot Neal, Miguel Tulla	Andres Mendez, Roberto Lopez		Meeting agenda regarding cash balance inventory
54	12/13/2017	Justin Collins	Elliot Neal, Luis Olazabal, Ojas Shah, Miguel Tulla	Andres Mendez, Jesse York, Brian Biggio, Eric Armenteros, Roberto Lopez		McKinsey confirms their meeting/call attendance to discuss cash balance inventory
55	12/13/2017	Andres Mendez	Elliot Neal, Luis Olazabal, Ojas Shah, Miguel Tulla	Jesse York, Brian Biggio, Eric Armenteros, Roberto Lopez		AAFAF requests particular meeting time from McKinsey regarding cash balance inventory. Response to first iteration of weekly cash balance meeting.
56	12/14/2017	Eric Armenteros	Justin Collins, Luis Olazabal, Elliot Neal		2017_11_30 - Bank Account Inventory v3.xlsx	Conway sends McKinsey latest bank account inventory analysis document for December 14th meeting
57	12/14/2017	Justin Collins	Luis Olazabal, Elliot Neal	Eric Armenteros		McKinsey thanks Conway for sharing the updated document on December 14th
58	12/15/2017	Justin Collins		Jesse York, other CM (not clarified)		McKinsey requests follow-up regarding cash balance summary
59	12/15/2017	Jesse York	Justin Collins, Elliot Neal, Luis Olazabal	Brian Biggio, Eric Armenteros		CM response to McKinsey request. CM notes process of receiving more accurate information that may be provided to McKinsey in the following week.
60	12/15/2017	Justin Collins	Elliot Neal, Luis Olazabal	Jesse York, Brian Biggio, Eric Armenteros		McKinsey asks for color on "more accurate information"

Meetings:

ID	Date of Meeting	Sender	Mck/FOMB Recipients	Other Recipients	Attachment Name	Summary
1	11/13/2017	Brian Biggio	Ojas Shah, Elliot Neal, Luis Olazabal, Julien Truchon-Poliard	Andres Mendez, Roberto Lopez, Jesse York, Eric Armenteros, Aurelio Garcia-Miro, Roberto Lopez, Jesse York, Timothy Ahlberg, Andres Mendez, Timothy Stallkamp, Taylor Jones, Brett Howard		Fourth iteration of bank account inventory analysis weekly meeting with FOMB and FOMB advisors
2	10/16/2017	Brian Biggio	Ojas Shah, Elliot Neal, Luis Olazabal, Julien Truchon-Poliard	Jesse York, Eric Armenteros, Andres Mendez, Roberto Lopez, Brian Biggio		First review of bank account inventory analysis with FOMB and FOMB advisors
3	10/23/2017	Julien Truchon-Poliard	Justin Reed, Zarif Jamil, Ojas Shah	Jesse York, Eric Armenteros, Andres Mendez, Roberto Lopez, Brian Biggio		Second iteration of bank account inventory analysis weekly meeting with FOMB and FOMB advisors
4	11/1/2017	Julien Truchon-Poliard	Justin Reed, Zarif Jamil, Ojas Shah	Brian Biggio, Jesse York, Eric Armenteros, Andres Mendez, Roberto Lopez		Third iteration of bank account inventory analysis weekly meeting with FOMB and FOMB advisors
5	12/14/2017	Justin Collins	Ojas Shah, Miguel Tulla, Luis Olazabal, Elliot Neal	Brian Biggio, Jesse York, Eric Armenteros, Andres Mendez, Roberto Lopez		Meeting to review updated bank account inventory pages
6	7/26/2017	Victor D'Agata	Ojas Shah, Alexey Sosnovskiy	Victor D'Agata, Jorjge Rodriguez, Mauricio Sanchez, Dustin Mondell, Judith Almodovar Gonzalez, Fernando Batlle, John Kang, Kevin Lavin, Paul Crisalli, Thomas Green, Carol Rein, Roberto Lopez, Mohammad Yassin, Sebastian Torres Rodriguez		